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Securities Code: 6005

June 11, 2025

(Start Date for Electronic Provision Measures: June 2, 2025)

To Our Shareholders:

YONEDA Tsuyoshi
Representative Director,
President, CEO & CTO
MIURA CO., LTD.
7 Horie, Matsuyama, Ehime

Notice of the 67th Annual General Meeting of Shareholders

You are cordially invited to attend the 67th Annual General Meeting of Shareholders of MIURA CO., LTD. (the “Company”), which will be held as indicated below.

For the convocation of this General Meeting of Shareholders, we have taken electronic provision measures for the information that constitutes the Reference Documents for the General Meeting of Shareholders (items subject to electronic provision measures), which have been published online on the Company’s website; please access the website at the URL below to check this information.

The Company’s website

https://www.miuraz.co.jp/ir/stockratings/general_meeting.html



In addition to above, the information has also been posted on the Tokyo Stock Exchange (TSE) website, so please access the TSE website (Listed Company Search) below, enter “MIURA” in the “Issue name (company name)” field or the Company’s securities code “6005” in the “Code” field, select search, then select “Basic information” followed by “Documents for public inspection/PR information,” and then select “Notice of General Shareholders Meeting/Informational Materials for a General Shareholders Meeting” under the “Filed information available for public inspection” section to check this information.

TSE website (Listed Company Search)

<https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show>



If you are unable to attend the Meeting in person, you may exercise your voting rights via the Internet, etc. or in writing. Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights by no later than 5:30 p.m. on Thursday, June 26, 2025 (JST).

- 1. Date and Time:** Friday, June 27, 2025, at 10:00 a.m. (Reception starts at 9:30 a.m.) (JST)
- 2. Venue:** Meeting Room 6, Ehime Prefectural Convention Hall Main Building
2-5-1 Dogomachi, Matsuyama, Ehime

3. Purpose of the Meeting

Matters to be reported

1. The Business Report and the Consolidated Financial Statements for the 67th fiscal year (from April 1, 2024 through March 31, 2025), and the results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit and Supervisory Committee
2. The Non-consolidated Financial Statements for the 67th fiscal year (from April 1, 2024 through March 31, 2025)

Matters to be resolved

Proposal No. 1: Appropriation of Surplus

Proposal No. 2: Partial Amendment to the Articles of Incorporation

Proposal No. 3: Election of Five Directors Excluding Directors Who Are Audit and Supervisory Committee Members

Proposal No. 4: Election of Four Directors Who Are Audit and Supervisory Committee Members

4. Instructions concerning the exercise of voting rights

- (1) Exercise of voting rights via the Internet, etc.

Please refer to the attached “Guide to Exercising Voting Rights via the Internet, etc.” and complete the procedure by 5:30 p.m., Thursday, June 26, 2025 (JST).

- (2) Exercise of voting rights in writing

Please indicate your approval or disapproval for each proposal on the voting card that has been sent with this Notice, and send back the card so that it will arrive by 5:30 p.m. on Thursday, June 26, 2025 (JST). If you do not indicate your approval or disapproval for each proposal on the voting card, this will be regarded as an indication of approval.

- When you attend the Meeting, you are kindly requested to present the voting card that has been sent with this Notice at the reception at the Meeting.
- On the day of the Meeting, the Company personnel will dress business casual or wear suits with no ties. We invite all shareholders to dress casually.
- If any changes are made to the items subject to electronic provision measures, a statement to this effect as well as the items prior to and after the change will be posted online on the Company's website and on the TSE website as described above.
- Shareholders who have requested issuance in writing will be sent a document that states the items subject to electronic provision measures. However, such a document, pursuant to laws and regulations as well as Article 14, Paragraph 2 of the Articles of Incorporation of the Company, will not include the items stated below:
 - "Status of Share Acquisition Rights," "System for Ensuring Properness of Operations and Status of Operation of the System" and "Basic Policy Regarding Control of Company" in the Business Report
 - "Consolidated Statements of Changes in Equity" and "Notes to Consolidated Financial Statements" in the Consolidated Financial Statements
 - "Non-consolidated Statements of Changes in Equity" and "Notes to Non-consolidated Financial Statements" in the Non-consolidated Financial Statements

Therefore, the Business Report, the Consolidated Financial Statements and Non-consolidated Financial Statements provided in this document are a part of the documents that were subject to auditing at the time of the preparation of the audit report by the Financial Auditor and the audit report by the Audit and Supervisory Committee.
- Please note that the results of resolutions of this General Meeting of Shareholders will be posted on the Company's website instead of being distributed in writing.

[Guide to Exercising Voting Rights via the Internet, etc.]

When exercising your voting rights via the Internet, etc., please note the following before exercising your voting.

1. Website for the exercise of voting rights

- (1) Exercising your voting rights via the Internet is only available by accessing the designed website (<https://www.web54.net>).

When exercising your voting rights via the Internet, the “voting rights exercise code” and “password” provided in the bottom left corner of the voting card are required.

- (2) When exercising your voting rights using a smartphone, use “Smart Vote.”

2. Handling of exercise of voting rights

- (1) If the voting rights are exercised multiple times via the Internet, etc. and in writing, only the exercise of the voting rights via the Internet, etc. shall be valid.
- (2) If the voting rights are exercised multiple times via the Internet, etc., only the last exercise of the voting rights shall be valid.
- (3) The fees payable to the providers and to telecommunication carriers (connection fees, etc.) for accessing the website for the exercise of voting rights shall be borne by the shareholders.
- (4) Please exercise your voting rights by no later than 5:30 p.m. on Thursday, June 26, 2025 (JST). An early exercise of your voting rights would be very much appreciated.

3. Handling of password and voting rights exercise code

- (1) The passwords are important information to identify the individual exercising a voting right as the actual shareholder. Please keep your password safe in the same manner as your seal or PIN number until the end of this General Meeting of Shareholders.
- (2) If the wrong password is entered a certain number of times, your password will be rendered unusable. Shareholders who wish to have a password reissued are advised to follow the instructions shown on the screen.
- (3) Voting rights exercise code printed on the voting card is only effective for this General Meeting of Shareholders.

4. Use of electronic voting platform (for institutional investors)

For institutional investors, the electronic voting platform operated by ICJ Inc. is also available to electronically exercise the voting rights for this General Meeting of Shareholders.

- If you have any inquiries about online voting on this website (If you do not know how to operate a computer etc.), call:

**Sumitomo Mitsui Trust Bank, Limited, Securities Agent Web Support Hotline at:
0120-652-031 (Business Hours: 9:00 a.m. to 9:00 p.m.)**

- For other inquiries, please contact the following:
 - For shareholders who have accounts with securities companies
Contact your securities company.
 - For shareholders who do not have accounts with securities companies (special account holders)
Call the Stock Transfer Agency Business Planning Department of Sumitomo Mitsui Trust Bank, Limited at:
0120-782-031
(Business Hours: 9:00 a.m. to 5:00 p.m. and closed on Saturdays, Sundays, and national holidays)

Reference Documents for the General Meeting of Shareholders

Proposal No. 1: Appropriation of Surplus

The Company's policy prioritizes maintaining stable dividend payments and enhancing internal reserves to strengthen its operating foundation and facilitate future business expansion while ensuring that shareholders receive returns commensurate with the Company's consolidated business performance. In pursuant to this policy, the Company proposes the appropriation of surplus for the fiscal year ended March 31, 2025, as follows:

1. Year-end dividends
 - i) Type of dividend payment
Cash
 - ii) Distribution of dividends and their total amount
¥37.00 per common share of the Company
Total amount: ¥4,280,522,489
 - iii) Effective date of distribution of dividends from surplus
June 30, 2025
2. Other matters concerning the appropriation of surplus
 - i) Item and amount of decreased surplus
Retained earnings brought forward: ¥16,000,000,000
 - ii) Item and amount of increased surplus
General reserve: ¥16,000,000,000

Proposal No. 2: Partial Amendment to the Articles of Incorporation

1. Reason for amendment

The Company proposes to incorporate an additional item in Article 2, "Purpose," of its Articles of Incorporation, in order to better align the purpose of the Company with the evolving nature of its business and that of its subsidiaries. The addition of this item will necessitate the renumbering of the items contained in Article 2.

2. Details of amendment

The proposed amendment is as follows:

(Amended portion underlined)

Current text of Articles of Incorporation	Proposed amendment to Articles of Incorporation
<p style="text-align: center;">CHAPTER ONE: GENERAL PROVISIONS</p> <p>Article 1. Trade Name (Provision not shown)</p> <p>Article 2. Purpose The purpose of the Company is to engage in the following businesses: (1) through (9) (Provisions not shown) (Added)</p> <p>(10) through (14) (Provisions not shown)</p> <p>Article 3 through Article 5 (Provisions not shown)</p>	<p style="text-align: center;">CHAPTER ONE: GENERAL PROVISIONS</p> <p>Article 1. Trade Name (Provision unchanged)</p> <p>Article 2. Purpose The purpose of the Company is to engage in the following businesses: (1) through (9) (Provision unchanged) <u>(10) Manufacture and sale of equipment designed to provide energy- and labor-saving solutions</u> (11) through (15) (Provisions unchanged)</p> <p>Article 3 through Article 5 (Provisions unchanged)</p>

Proposal No. 3: Election of Five Directors Excluding Directors Who Are Audit and Supervisory Committee Members

The terms of office of the five current Directors excluding Directors who are Audit and Supervisory Committee Members are due to expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of five Directors excluding Directors who are Audit and Supervisory Committee Members.

The Audit and Supervisory Committee has concluded that all candidates are suitable for the position of Directors of the Company. This decision was made after careful consideration of the board's structure, the candidates' demonstrated performance of the duties, their acquired knowledge, and their inherent capabilities.

The candidates are as follows:

Candidate No.	Name	Current position in the Company	Attendance at Board of Directors meetings	Remark
1	MIYAUCHI Daisuke	Representative Director, Chairman of the Board & CGGO (Chief Global Group Officer)	13/13 (100%)	Reappointed
2	YONEDA Tsuyoshi	Representative Director, President, CEO & CTO	13/13 (100%)	Reappointed
3	HIROI Masayuki	Director, Senior Managing Executive Officer	13/13 (100%)	Reappointed
4	KAWAMOTO Kenichi	Director, Senior Managing Executive Officer	13/13 (100%)	Reappointed
5	MUTO Naoki	-	-/- (-%)	Newly appointed as Outside Director/ Independent Director

Candidate No.	Name (Date of birth)	Summary of career, position and responsibilities within the Company, and important concurrent positions at other organizations	Number of the Company's shares owned
1	<p>MIYAUCHI Daisuke (Jun. 29, 1962)</p> <p>Reappointed</p> <p>Attendance at Board of Directors meetings 13/13 (100%)</p>	<p>Apr. 1997 Joined the Company</p> <p>Jul. 2000 President, MIURA BOILER WEST, INC. (currently MIURA AMERICA CO., LTD.)</p> <p>Jan. 2006 General Manager of Chubu Management Center, the Company</p> <p>Jul. 2008 General Manager of System Innovation Division</p> <p>Jul. 2009 Executive Officer</p> <p>Jan. 2010 Deputy Director of Eastern Japan Business Headquarters Deputy Director of New Business Development Headquarters</p> <p>Jun. 2010 Director Director of Metropolitan Area Business Headquarters</p> <p>Jul. 2012 Director of Aqua Business Headquarters Director of Environmental Business Headquarters</p> <p>Jul. 2014 Director of Americas Business Headquarters</p> <p>Apr. 2016 Representative Director & President Executive Officer</p> <p>Jun. 2016 Representative Director, President & CEO</p> <p>Apr. 2024 Representative Director, Chairman of the Board & CGGO (to present) Director of Ship Machinery Headquarters (to present)</p> <p>(Important concurrent positions at other organizations) Chairman of the Japan Small Once-through Boiler Association Director, Chairman & CEO of MIURA INTERNATIONAL AMERICAS INC. Representative Director and President of MIURA EMPATHY CO., LTD.</p>	93,923
<p>Reason for the nomination as a candidate for Director</p> <p>The candidate has leveraged his extensive experience and track record in business management gained in Japan and overseas to promote the business strategy of the Group as Representative Director and President Executive Officer since April 2016, and has contributed to the enhancement of the Group's governance as Representative Director, Chairman of the Board & CGGO since April 2024.</p> <p>The Company requests his reelection as Director since it considers that his broad perspective as a member of management can be utilized for the further growth and improved enterprise value of the Group.</p>			

Candidate No.	Name (Date of birth)	Summary of career, position and responsibilities within the Company, and important concurrent positions at other organizations	Number of the Company's shares owned
2	YONEDA Tsuyoshi (Oct. 22, 1968) Reappointed Attendance at Board of Directors meetings 13/13 (100%)	<p>Apr. 1991 Joined the Company</p> <p>Apr. 2005 General Manager of DS Engineering Department General Manager of DS Business Administrative Department</p> <p>Apr. 2008 General Manager of Water Treatment Technical Department</p> <p>Jun. 2009 General Manager of Water Treatment Technical Division</p> <p>Jan. 2010 General Manager of Aqua Strategy Division</p> <p>Jul. 2012 Executive Officer Deputy Director of Aqua Business Headquarters Deputy Director of Environmental Business Headquarters</p> <p>Apr. 2016 Director of Aqua Business Headquarters Director of Environmental Business Headquarters</p> <p>Jun. 2016 Director, Managing Executive Officer</p> <p>Apr. 2017 Director of Aqua Headquarters</p> <p>Jun. 2019 Representative Director and Chairman of Inax Corporation</p> <p>Apr. 2020 Director of Laundry Business Headquarters</p> <p>Apr. 2021 Director of Laundry Business Headquarters</p> <p>Jun. 2022 Representative Director, President & CEO of Inax Corporation</p> <p>Jun. 2023 Director, Managing Executive Officer & CTO Director of Technical Headquarters (to present) Director of Ship Machinery Headquarters Director of Production Headquarters (to present)</p> <p>Apr. 2024 Representative Director, President, CEO & CTO (to present)</p> <p>(Important concurrent positions at other organizations) Chairman of the Ehime Vocational Ability Development Association Chairman of the Ehime Certified Skilled Workers Association</p>	28,818
<p>Reason for the nomination as a candidate for Director</p> <p>The candidate has worked in the development of new technology for many years and has broad knowledge of technology in general. In addition, he has contributed to the growth of the water treatment business, environmental business, and laundry business as a strategic manager for these businesses. He has also overseen the general management of the Company as Representative Director, President, CEO & CTO since April 2024. The Company requests his reelection as Director since it considers that his promotion of carbon neutrality initiatives through the experience and insight that he has developed through his career can be utilized for the further growth and improved corporate value of the Group.</p>			

Candidate No.	Name (Date of birth)	Summary of career, position and responsibilities within the Company, and important concurrent positions at other organizations	Number of the Company's shares owned
3	HIROI Masayuki (Jul. 24, 1964) Reappointed Attendance at Board of Directors meetings 13/13 (100%)	Oct. 1985 Joined the Company Jan. 2004 General Manager of Ibaraki Branch Office Jun. 2006 General Manager of Sales & Maintenance Support Department Jan. 2010 General Manager of Kita-Kanto & Shinetsu Management Center Jul. 2012 General Manager of Sales & Maintenance Support Division Jul. 2015 Executive Officer Director of BP Business Headquarters Jul. 2018 Senior Executive Officer Apr. 2019 General Manager of BP Business Headquarters Apr. 2021 Deputy Director of Administration Headquarters Jun. 2021 Director, Managing Executive Officer Director of Administration Headquarters (to present) Jun. 2023 Representative Director, Senior Managing Executive Officer Apr. 2024 Director, Senior Managing Executive Officer (to present) (Important concurrent positions at other organizations) Representative Director and Chairman of MIURA ENVIRONMENTAL MANAGEMENT CO., LTD. Representative Director and Chairman of MIURA SA CO., LTD. Representative Director and President of MIURA JOB PARTNER CO., LTD. Chief Director of MIURA Group Corporate Pension Fund	16,057
	Reason for the nomination as a candidate for Director The candidate has extensive experience in business execution, managing the Company's domestic maintenance, sales, sales support departments, and administration departments for many years. The Company requests his reelection as Director since it considers that his experience and knowledge accumulated through his career can be utilized for corporate management.		

Candidate No.	Name (Date of birth)	Summary of career, position and responsibilities within the Company, and important concurrent positions at other organizations	Number of the Company's shares owned
4	KAWAMOTO Kenichi (Mar. 1, 1971) Reappointed Attendance at Board of Directors meetings 13/13 (100%)	Apr. 1993 Joined the Company Apr. 2007 General Manager of Shonan Branch Office Apr. 2009 General Manager of Niigata Branch Office Apr. 2013 General Manager of Tokyo MI & Total Solution Department 3 Apr. 2014 General Manager of MI Solutions Division Oct. 2016 General Manager of Chubu Management Center Apr. 2017 General Manager of MI Division Jan. 2023 Deputy Director of Sales Business Headquarters Jun. 2023 Director, Managing Executive Officer Director of Sales Business Headquarters (to present) Jun. 2024 Director, Senior Managing Executive Officer (to present)	6,376 shares
Reason for the nomination as a candidate for Director The candidate has extensive experience in business execution, leading the implementation of the total solution strategy built around the Company's domestic boiler, water treatment equipment, food equipment, and heat utilization businesses for years. The Company requests his reelection as Director since it considers that his experience and knowledge accumulated through his career, particularly his leadership in the domestic business, can be utilized for corporate management.			

Candidate No.	Name (Date of birth)	Summary of career, position, and responsibilities within the Company, and important concurrent positions at other organizations		Number of the Company's shares owned	
5	MUTO Naoki (Jun. 18, 1963)	Apr. 1986	Joined Terumo Corporation	0	
	Newly appointed as Outside Director/ Independent Director	Oct. 1996	Administrative Manager of Terumo Medical Corporation (United States)		
		Apr. 2015	General Manager of Accounting Division of Terumo Corporation		
		Apr. 2019	Executive Officer and CAFO		
		Apr. 2022	Director and CAFO		
		Apr. 2024	Adviser (to present)		
	Attendance at Board of Directors meetings -/- (-%)	(Important concurrent positions at other organizations)			
		Adviser of Terumo Corporation			
	Reason for nomination as a candidate for Outside Director and outline of expected roles				
	The candidate held the position of Chief Accounting and Financial Officer (CAFO) at Terumo Corporation, gaining knowledge of corporate management. The Company proposes him as an Outside Director, anticipating that he will offer sound counsel and oversight over the Company's corporate management in general and its global business initiatives in particular. His extensive experience working in a corporate environment outside Japan and his professional expertise in finance and accounting are the basis for this expectation.				
Independence of the candidate					
Although the candidate is employed by Terumo Corporation, with which the Company does business, the Company does not believe this employment will affect his independence as an Outside Director of the Company. This is because annual transactions between the two companies in the past three years did not exceed 0.1% of the most recent consolidated revenue of each company.					

Notes:

1. There is no vested interest between the Company and any of the candidates.
2. Mr. MUTO Naoki is a new candidate.
3. If the election of Mr. MUTO Naoki is approved, the company plans to conclude an agreement with him that limits his liability for damage to the higher of ¥5 million or the minimum amount of liability stipulated in Article 425, Paragraph 1 of the Companies Act, provided he perform his duties in good faith and without gross negligence.
4. Mr. MUTO Naoki is a candidate for Outside Director. If his election is approved, the Company plans to designate him as independent officer and notify the designation to the Tokyo Stock Exchange in accordance with its regulation. See the Company's "Criteria for Independence of Outside Directors," stated elsewhere in this document.
5. The Company has entered into a compensation agreement with Mr. MIYAUCHI Daisuke, Mr. YONEDA Tsuyoshi, Mr. HIROI Masayuki, and Mr. KAWAMOTO Kenichi as provided for in Article 430-2, Paragraph 1 of the Companies Act, and the Company will compensate the expenses provided for in Item 1 of the same Paragraph and the loss provided for in Item 2 of the same Paragraph to the extent provided for in laws and regulations. However, there are certain reasons for coverage exemption, such as not covering damages caused by performance of an illegal act with full knowledge of its illegality. If each candidate's reelection is approved, the Company plans to renew the aforementioned agreement with each of them. If the election of Mr. MUTO Naoki is approved, the Company plans to enter into a compensation agreement with the same terms with him.
6. The Company has entered into a directors and officers liability insurance policy with an insurance company pursuant to Article 430-3, Paragraph 1 of the Companies Act. The insured under this insurance policy include Directors (including Directors who are Audit and Supervisory Committee Members) of the Company, Directors of the Company's subsidiaries, Executive Officers, and other important employees, and the insurance premiums are borne 10% by the insured and 90% by the Company. The insurance policy covers the amount of damages and litigation expenses that the insured would incur in the event of a claim for damages from shareholders or third parties. However, there are certain reasons for coverage exemption, such as not covering damages caused by performance of an illegal act with full knowledge of its illegality. If each candidate is elected and assumes office as a Director, they will be insured under the insurance policy. In addition, the Company plans to renew the policy under the same terms at the next renewal.

Proposal No. 4: Election of Four Directors Who Are Audit and Supervisory Committee Members

The terms of office of the four current Directors who are Audit and Supervisory Committee Members are due to expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of four Directors who are Audit and Supervisory Committee Members.

The Audit and Supervisory Committee has consented to this proposal.

The candidates are as follows:

Candidate No.	Name	Current position in the Company	Attendance at Board of Directors meetings	Remark
1	YAMAUCHI Osamu	Director, Audit and Supervisory Committee Member (full time)	13/13 (100%)	Reappointed
2	ANDO Yoshiaki	Outside Director, Audit and Supervisory Committee Member	12/13 (92%)	Reappointed as Outside Director/ Independent Director
3	KOIKE Tatsuko	Outside Director, Audit and Supervisory Committee Member	13/13 (100%)	Reappointed as Outside Director/ Independent Director
4	SHORIKI Yuko	-	-/ (-%)	Newly appointed as Outside Director/ Independent Director

Candidate No.	Name (Date of birth)	Summary of career, position and responsibilities within the Company, and important concurrent positions at other organizations	Number of the Company's shares owned
1	YAMAUCHI Osamu (May 13, 1962) Reappointed Attendance at Board of Directors meetings 13/13 (100%)	Apr. 1986 Joined the Company Oct. 2004 General Manager of Kita-Kanto Branch Office Jun. 2009 General Manager of Water Treatment Division Jan. 2010 General Manager of Yokohama Branch Office Apr. 2013 General Manager of Kita-Kanto & Shinetsu Management Center Jul. 2013 General Manager of Ship Machinery Division Apr. 2016 General Manager of Ship Machinery Sales Division Jul. 2017 General Manager of Chubu Management Center Apr. 2019 General Manager of Tokai Management Center Oct. 2020 Director of Audit and Supervisory Committee Jun. 2023 Director, Audit and Supervisory Committee Member (full time) (to present)	993
	Reason for the nomination as a candidate for Director The candidate has extensive experience in business execution across various business segments, including the boiler, water treatment equipment, and ship machinery businesses. In addition, as a full-time member of the Company's Audit and Supervisory Committee, he has contributed to the enhancement of the oversight role of the Company's Board of Directors. The Company requests his election as a Director who is an Audit and Supervisory Committee Member because it judges that he has ability to contribute to further enhancement of the Group's corporate governance and supervise the execution of operations appropriately based on his extensive experience and deep knowledge accumulated through his career.		

Candidate No.	Name (Date of birth)	Summary of career, position and responsibilities within the Company, and important concurrent positions at other organizations	Number of the Company's shares owned
2	<p>ANDO Yoshiaki (Nov. 16, 1951)</p> <p>Reappointed as Outside Director/ Independent Director</p> <p>Attendance at Board of Directors meetings 12/13 (92%)</p>	<p>Apr. 1975 Joined Konishiroku Photo Industry Co., Ltd. (currently Konica Minolta, Inc.)</p> <p>Mar. 1994 Executive Vice-President and CFO of Konica Business Machines U.S.A., Inc. (currently Konica Minolta Business Solutions U.S.A., Inc.)</p> <p>Jun. 1998 General Manager of Planning Dept., Business Machines Headquarters of Konica Corporation (currently Konica Minolta, Inc.)</p> <p>Oct. 2002 Director and General Manager of Corporate Planning Division of Konica Business Machines Co., Ltd. (currently Konica Minolta Japan, Inc.)</p> <p>Oct. 2003 Director and Senior General Manager of Corporate Planning Division of Konica Minolta Business Solutions Japan Co., Ltd. (currently Konica Minolta Japan, Inc.)</p> <p>Apr. 2005 General Manager of Corporate Finance Division of Konica Minolta Holdings, Inc. (currently Konica Minolta, Inc.)</p> <p>Apr. 2007 Executive Officer and General Manager of Corporate Finance Division of the company</p> <p>Apr. 2010 Senior Executive Officer of the company</p> <p>Jun. 2010 Director and Senior Executive Officer, Chief Financial Officer (CFO) of the company</p> <p>Apr. 2013 Director and Senior Executive Officer, Chief Financial Officer (CFO) of Konica Minolta, Inc.</p> <p>Apr. 2014 Director of the company Member of the Audit and Supervisory Committee, Compensation Committee and Nominating Committee</p> <p>Jun. 2019 Outside Director, Audit and Supervisory Committee Member (to present)</p> <p>Apr. 2020 Director, Auditor's Office of INTERNATIONAL CHRISTIAN UNIVERSITY (to present)</p> <p>(Important concurrent positions at other organizations) Director, Auditor's Office of INTERNATIONAL CHRISTIAN UNIVERSITY</p>	1,743
<p>Reason for nomination as a candidate for Outside Director and outline of expected roles</p> <p>The candidate has sufficient knowledge of corporate management in general, gained through his roles as Executive Officer since April 2007 and as Director, Senior Executive Officer and Chief Financial Officer (CFO) since June 2010 at Konica Minolta, Inc. He also has been acting as Audit Committee member, Compensation Committee member and Nominating Committee member at Konica Minolta, Inc. since April 2014. The Company requests his reelection as Outside Director who is an Audit and Supervisory Committee Member since it considers that he can supervise the Company's management by utilizing his experience and knowledge. He is currently an Outside Director who is an Audit and Supervisory Committee Member of the Company, and at the close of this meeting, his tenure will have been six years.</p> <p>Independence of the candidate</p> <p>He meets the Company's "Criteria for Independence of Outside Directors," stated elsewhere in this document, and has sufficient independence.</p>			

Candidate No.	Name (Date of birth)	Summary of career, position and responsibilities within the Company, and important concurrent positions at other organizations	Number of the Company's shares owned
3	KOIKE Tatsuko (Nov. 21, 1957) Reappointed as Outside Director/ Independent Director Attendance at Board of Directors meetings 13/13 (100%)	Apr. 1980 Joined Ehime Broadcasting Corp. (currently Ehime Broadcasting Co., Ltd.) Oct. 1981 Freelance announcer Jan. 2011 Registered as an Attorney-at-law (Daini Tokyo Bar Association) Jun. 2019 Joined Ginza Sogo Law Office (to present) Jun. 2021 Outside Director of Origin Company, Limited (to present) Jun. 2021 Outside Director, Audit and Supervisory Committee Member (to present) Jun. 2022 Outside Corporate Auditor of Sumitomo Riko Company Limited (to present) (Important concurrent positions at other organizations) Attorney-at-law of Ginza Sogo Law Office Outside Director of Origin Company, Limited Outside Corporate Auditor of Sumitomo Riko Company Limited	1,226
	<p>Reason for nomination as a candidate for Outside Director and outline of expected roles The candidate has never been involved in the management of a company other than as an outside officer, but has considerable knowledge of legal affairs as a lawyer. The Company requests her reelection as an Outside Director who is an Audit and Supervisory Committee Member, expecting her to provide advice from various perspectives based on her experience and broad insight as an announcer as well as her knowledge of corporate management as an Outside Director and corporate governance as an Outside Corporate Auditor of other companies, and because it judges that she has the ability to supervise business execution with high ethical standards and fair and impartial judgment. She is currently an Outside Director who is an Audit and Supervisory Committee Member of the Company, and at the close of this meeting, her tenure will have been four years.</p> <p>Independence of the candidate She meets the Company's "Criteria for Independence of Outside Directors," stated elsewhere in this document, and has sufficient independence.</p>		

Candidate No.	Name (Date of birth)	Summary of career, position, and responsibilities within the Company, and important concurrent positions at other organizations	Number of the Company's shares owned
4	SHORIKI Yuko (November 19, 1963) Newly appointed as Outside Director/ Independent Director Attendance at Board of Directors meetings -/- (-%)	Apr. 1986 Joined NEC Corporation	0
		Apr. 2010 General Manager of Smart City Business Promotion in New Business Promotion Division	
		Apr. 2015 General Manager of Sales Division, NEC Engineering, Ltd.	
		Apr. 2019 Executive Officer of NEC Platforms, Ltd.	
		Apr. 2022 President of NEC Shizuoka Business, Ltd.	
		Apr. 2023 Executive Officer of Nitsuko Electronics Corporation.	
		Apr. 2025 Executive Professional of Smart Industry Department in Manufacturing Industries Solution Division of Enterprise Business Unit of NEC Corporation(to present)	
		(Important concurrent positions at other organizations) Executive Professional of Smart Industry Department in Manufacturing Industries Solution Division of Enterprise Business Unit of NEC Corporation	
Reason for nomination as a candidate for Outside Director and outline of expected roles The candidate has extensive knowledge of corporate management, sales, and digital transformation (DX), acquired through her tenure as an executive officer of sales at NEC Platforms, Ltd. since April 2019. The Company proposed her as an Outside Director who is an Audit and Supervisory Committee Member, anticipating that she will offer wide-ranging counsel and oversight over the Company's corporate management by drawing upon her expertise gained from her role as an outside director of another company.			
Independence of the candidate Although the candidate is employed by NEC Corporation, with which the Company does business, the Company does not believe this employment will affect her independence as an Outside Director of the Company. This is because annual transactions between the two companies in the past three years did not exceed 0.15% of the most recent consolidated net sales of each company.			

Notes:

1. There is no vested interest between the Company and any of the candidates.
2. Ms. SHORIKI Yuko is a new candidate.
3. The company has concluded an agreement with Mr. YAMAUCHI Osamu, Mr. ANDO Yoshiaki, and Ms. KOIKE Tatsuko that limits their liability for damages to the higher of ¥5 million or the minimum amount of liability stipulated in Article 425, Paragraph 1 of the Companies Act, provided they perform their duties in good faith and without gross negligence. If their reappointments are approved, the Company plans to renew the aforementioned agreement with them. If the election of Ms. SHORIKI Yuko is approved, the Company plans to enter into a liability limitation agreement with the same terms with her.
4. Mr. ANDO Yoshiaki, Ms. KOIKE Tatsuko, and Ms. SHORIKI Yuko are candidates for Outside Director. The Company has designated Mr. ANDO Yoshiaki and Ms. KOIKE Tatsuko as independent officers and notified the Tokyo Stock Exchange of such designation in accordance with its regulation. If their election is approved, the Company plans to continue to designate them as independent officers and notify the Tokyo Stock Exchange accordingly. If the election of Ms. SHORIKI Yuko is approved, the Company plans to designate her as an independent officer and notify the Tokyo Stock Exchange of such designation in accordance with its regulation. See the Company's "Criteria for Independence of Outside Directors," stated elsewhere in this document.
5. The Company has entered into a compensation agreement with Mr. YAMAUCHI Osamu, Mr. ANDO Yoshiaki, and Ms. KOIKE Tatsuko as provided for in Article 430-2, Paragraph 1 of the Companies Act, and the Company will compensate the expenses provided for in Item 1 of the same Paragraph and the loss provided for in Item 2 of the same Paragraph to the extent provided for in laws and regulations. However, there are certain reasons for coverage exemption, such as not covering damages caused by performance of an illegal act with full knowledge of its illegality. If their reelection is approved, the Company plans to renew the aforementioned agreement with each of them. In addition, if Ms. SHORIKI Yuko's election is approved, the Company plans to enter into a compensation agreement with the same terms with her.
6. The Company has entered into a directors and officers liability insurance policy with an insurance company pursuant to Article 430-3, Paragraph 1 of the Companies Act. The insured persons under this insurance policy include Directors (including Directors who are Audit and Supervisory Committee Members) of the Company, Directors of the Company's subsidiaries, Executive Officers, and other important employees, and the insurance premiums are borne 10% by the insured and 90% by the Company. The insurance policy covers the amount of damages and litigation expenses that the insured would incur in the event of a claim for damages from shareholders or third parties. However, there are certain reasons for coverage exemption, such as not covering damages caused by performance of an illegal act with full knowledge of its illegality. If each candidate is elected and assumes office as a Director who is an Audit and Supervisory Committee Member, they will be insured under the insurance policy. In addition, the Company plans to renew the policy under the same terms at the next renewal.

(Supplementary Information) The Company's "Criteria for Independence of Outside Directors"

In addition to the criteria set forth by the Tokyo Stock Exchange, the Company has established its own criteria as follows to determine the independence of its Outside Director:

1. When the person serves or served, or executes or executed operations at, an entity that does or did business with the Company currently or within the past three years, no annual transactions between the two companies in the past three years exceeded 2% of any of their most recent consolidated revenue.
2. (1) When the person receives or received cash or other assets, except for directors' remuneration, as a consultant, accounting specialist, or legal professional currently or within the past three years, the average amount of the assets for the past three years did not exceed ¥10 million.
(2) When the person belongs to any organization, such as a corporate body and association, that receives or received cash or other assets from the Company as a consultant, accounting specialist, or legal professional currently or within the past three years, the average amount of the assets for the past three years did not exceed the higher of ¥10 million or 2% of the most recent consolidated revenue of the organization.
3. When the person receives or received donations from the Company currently or within the past three years, or belongs to any organization, such as a corporate body and association, that receives or received donations from the Company currently or within the past three years, the average amount of the assets received from the Company for the past three years did not exceed 2% of the most recent annual income of the person or the organization.
4. The person does not belong to any company with which the Company cross-holds shares.
5. The person does not belong to any company with which the Company has conducted mutual dispatch of officers.

Composition of the Board of Directors (effective June 27, 2025)

The Company appoints Directors who are professionals equipped with ample experience, extensive knowledge, and considerable skills across various fields with the aims of appropriately facilitating decision-making and management supervision, and sustainably enhancing corporate value taking into account the need for diversity and balance.

Name	Gender	Independent	Knowledge, experience, and skills possessed by Directors					
			Corporate management	Equipment sales and maintenance	Global	Production, Technology, R&D, DX	Legal & Risk Management	Finance & Accounting
MIYAUCHI Daisuke	Male	-	○	○	○	○		
YONEDA Tsuyoshi	Male	-	○	○		○		
HIROI Masayuki	Male	-	○	○		○	○	○
KAWAMOTO Kenichi	Male	-		○				
MUTO Naoki	Male	Independent Outside	○		○			○
YAMAUCHI Osamu	Male	-		○			○	
ANDO Yoshiaki	Male	Independent Outside	○		○			○
KOIKE Tatsuko	Female	Independent Outside					○	
SHORIKI Yuko	Female	Independent Outside	○		○	○		

Notes: The above table does not represent all of the knowledge and experience of the Directors.

Composition of the Nominating Committee and Compensation Committee (effective June 27, 2025)

In order to strengthen the supervisory function of the Board of Directors and to increase the transparency of the decision-making process, the Company has established a Nominating Committee and Compensation Committee as voluntary advisory bodies to the Board of Directors.

If Proposal No. 3 and Proposal No. 4 are approved as per the original proposal, the compositions of these committees are planned to be as follows.

	Nominating Committee	Compensation Committee
Role	Verification of current selection criteria; performance evaluation of directors, etc.; deliberation of proposals for the appointment and dismissal of directors, etc., for submission to the General Meeting of Shareholders; examination of CEO successor plan	Examination of compensation policy, compensation levels, and compensation composition ratios, etc.; performance evaluation of directors, etc.; deliberation of content, etc., of compensation for individual officers
Composition	Committee Chairperson Committee Members	Outside Director, Audit and Supervisory Committee Member Representative Director Outside Director Outside Director, Audit and Supervisory Committee Member Outside Director, Audit and Supervisory Committee Member
		ANDO Yoshiaki MIYAUCHI Daisuke MUTO Naoki KOIKE Tatsuko SHORIKI Yuko

The Company's "Basic Policy on Corporate Governance"

The Company recognizes the importance of building good relationships with its shareholders and other stakeholders, and aiming to achieve growth together. Based on this recognition, the Company's basic policy on corporate governance is to enhance its management system with the aim of achieving fair, transparent, and highly efficient management, and to establish an autonomous system that enables active action to sustainably enhance corporate value, and the Company believes it is an important management issue.

In addition, we conduct business based on the "MIURA Way," a corporate philosophy consisting of three principles: "Embrace innovation and challenging opportunities," "Earn the trust of others through engagement," and "Act with fairness and integrity." With this "MIURA Way" in mind, our basic policy for corporate governance is to build and implement systems that contribute to the sustainable enhancement of the Company's enterprise value.

For more information, visit the Company's website at:

https://www.miuraz.co.jp/csr/governance/corporate_governance.html